

INN
INVEST



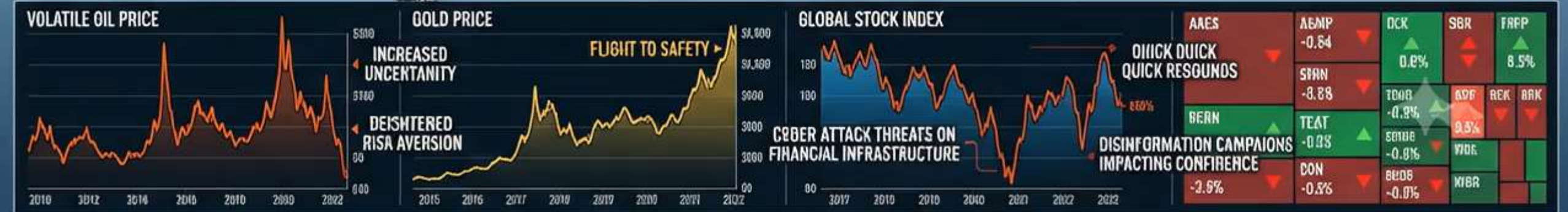
The DFM Promise - Does the Evidence Stack Up?

THINK TANK 2026
Carlo Hector

CURRENT GEOPOLITICAL LANDSCAPE: JULY 2026



MARKET VOLATILITY

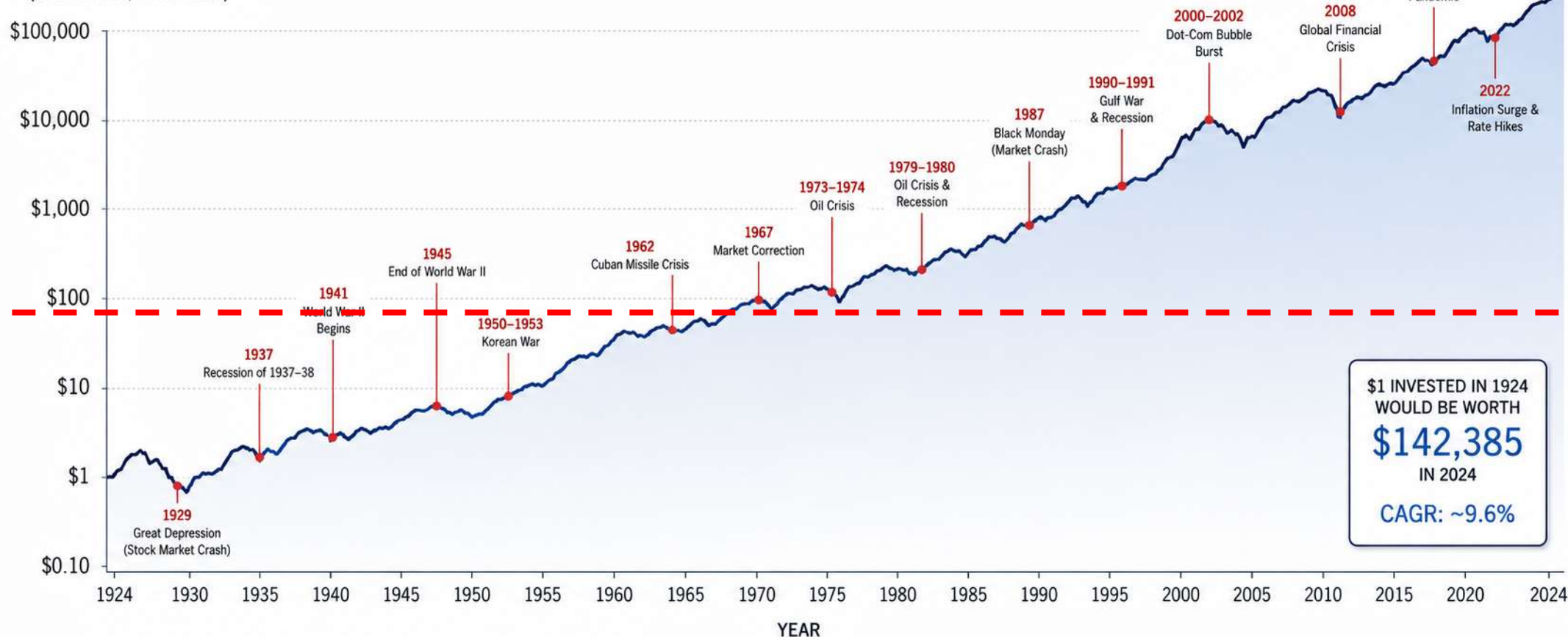


TIME IN THE MARKET REDUCES RISK

Global Markets: 100 Years of Growth Through Uncertainty

Despite major crises and market crashes, long-term investing has been rewarded.

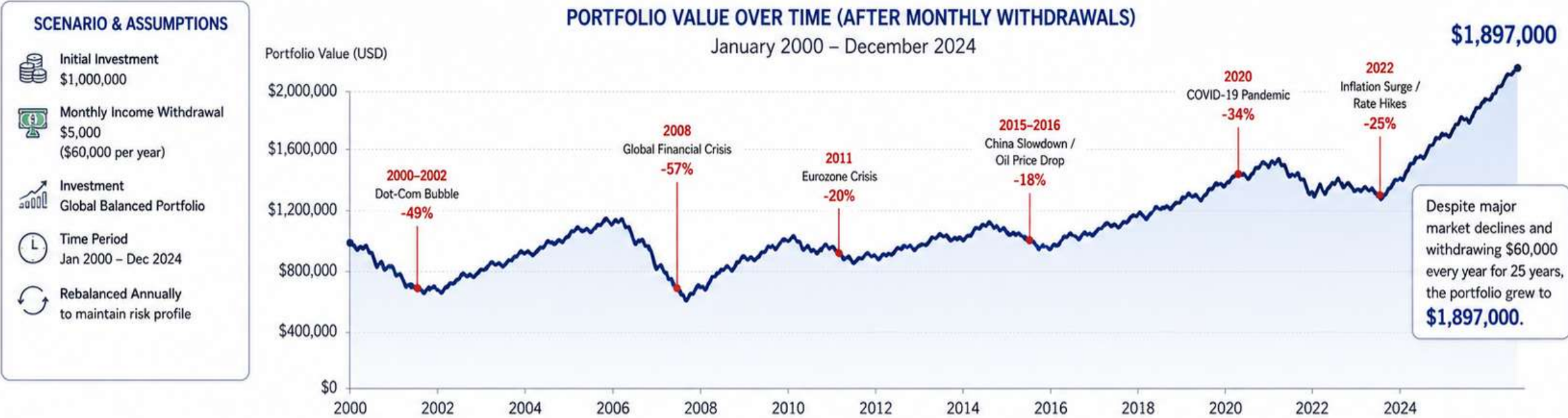
INVESTMENT GROWTH
(Growth of \$1 Invested)



Source: Global real equity returns represented by the MSCI World Index (USD) from 1924-2024.
Returns are total return (including dividends), inflation-adjusted. Past performance is not indicative of future results.

The Power of Staying Invested: Withdrawing Income During Volatile Markets

Markets go up and down, but staying invested while taking a consistent income can still lead to long-term growth.



Unit Price (Rand)	R10	
Withdrawal Amount (Rand)	R10,000	
Units Sold	1,000 units (R10,000 ÷ R10)	6 (R10,000 ÷ R10)
Impact	Baseline	Fewer units sold More units stay invested



	R12	R15
	R10,000	R10,000
	833 units (R10,000 ÷ R12)	667 units (R10,000 ÷ R15)
Impact	Moderate units sold Some impact on growth	Fewer units sold More units stay invested



Key Takeaway: When markets are down, unit prices are lower. This increases the risk of running out of capital over the long term.

generate the same income.

2024 saw the launch of a game-changing living annuity solution...



Traditional Ways of Managing Living Annuities ... and Improving Them

	What to address?	How to address it?
Income seeking	Sequence risk	Absolute min
	Longevity risk	Mix to include
	Unexpected market shocks	Diversified po
Maximise capital growth	Market timing	Intelligent reb throughout th
	Timing of annual review	Intelligent reb throughout th
Hybrid "bucket approach"	Treat customers fairly (TCF)	Rebalance si same time

Simulation Results: Longevity and Withdrawal Rates

Probability of success – (ASISA) SA MA High Equity							
Age at inception	Withdrawal rate as a % of the initial investment						
	2.5%	5.0%	7.5%	10.0%	12.5%	15.0%	17.5%
50	100.0%	86.2%	39.2%	23.9%	17.6%	14.3%	12.0%
55	100.0%	91.3%	46.8%	27.4%	19.7%	15.5%	12.9%
60	100.0%	95.3%	57.0%	33.9%	23.8%	18.8%	15.4%
65	100.0%	98.0%	69.6%	43.7%	31.5%	24.3%	19.8%
70	100.0%	99.4%	81.9%	56.8%	41.6%	32.7%	26.8%
75	100.0%	99.8%	91.3%	71.4%	55.3%	44.4%	37.0%

The South African Living Annuity Landscape

	Average living annuity drawdown rates**	New inflows	Number of living annuities**
2016	6.53%	R50.4 billion	464 430
2019	6.72%	R63.9 billion	491 286
2020	6.71%	R74.2 billion	516 989
2021	6.88%	R85.6 billion	515 234
2022	6.66%	R67.1 billion	527 038

More affluent?

More sophisticated?

Re-purposing the Bucket Approach



At a Glance

Solution name	Dynamic Low Income	Dynamic Medium Income	Dynamic High Income
Risk Profile	Conservative	Moderate Growth	High Growth
Drawdown rate	2.5% - 4.5%	4.5% - 6.5%	6.5% - 8.5%
Objective in retirement	CPI+2.5% over a rolling period of at least 3 years	CPI+4% over a rolling period of at least 5 years	CPI+5.5% over a rolling period of at least 7 years
Typical Equity exposure	20% - 30%	50% - 65%	75% - 90%
Typical Foreign exposure	20% - 30%	30% - 40%	35% - 45%
Liquidity bucket exposure	5.0% - 17.5%	5.0% - 17.5%	5.0% - 12.5%
Growth bucket exposure	82.5%	82.5%	87.5%



How did we engineer the solution?

1.

We asked ourselves, have advisors already tried to solve for this issue?

2.

Are there any inherent drawbacks that a DFM could minimize – and ultimately provide a scaled solution benefitting advisors and clients?

Financial advisors developed a solution...

A Two-Bucket Approach

Balance Today's Income Needs with Tomorrow's Growth

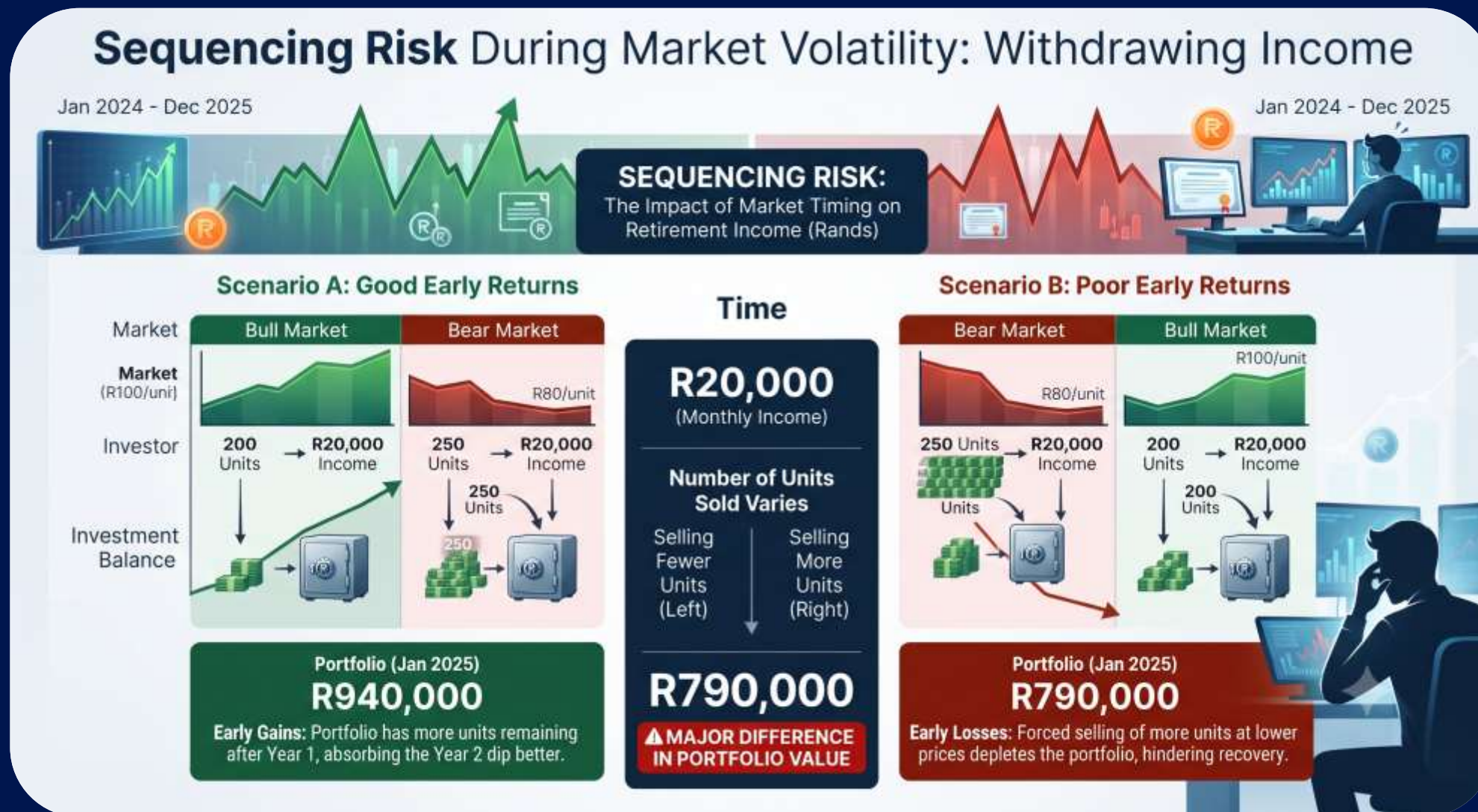


Two buckets. Different purpose. Working together for your financial success.

Drawbacks: time



Drawbacks: sequencing risk



Drawbacks: differing client experiences



How can a INN8 Invest minimize these drawbacks?

A Two-Bucket Approach

Balance Today's Income Needs with Tomorrow's Growth

Dynamic Rebalancing

BUCKET 1

INCOME BUCKET

Pay for today's income needs



Income Needs, Bills,
Lifestyle Spending



Covers cash flow
and near-term
expenses



Conservative
and liquid
investments



Provides stability
and peace of mind



Dynamic Rebalancing:

Move funds between
buckets as needs
and markets change

**Move from
Growth to Income**
When income needs
increase or markets
decline

**Move from
Income to Growth**
When income needs
are met and growth
opportunities arise

BUCKET 2

GROWTH BUCKET

Invest for tomorrow and beyond



Future Goals, Legacy,
and Wealth Building



Invests for long-term
growth and future
opportunities



Diversified for
growth potential



Time horizon:
Long term



Two buckets. Different purpose. Working together for your financial success.
Rebalance regularly to stay aligned with your goals and market conditions.

Three Dynamic Income Solutions

Purposely designed to meet income needs

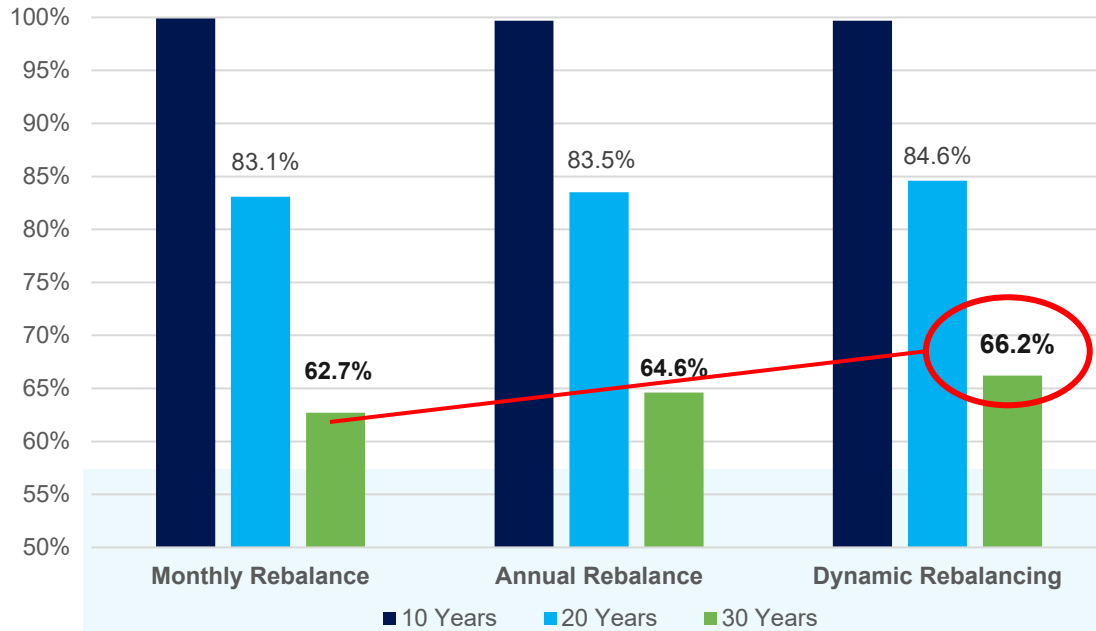
Solution name	 Dynamic Low Income	 Dynamic Medium Income	 Dynamic High Income
	Conservative	Moderate Growth	High Growth
	2.5% - 4.5%	2.5% - 6.5%	2.5% - 8.5%
	CPI+2.5% over a rolling period of at least 3 years	CPI+4% over a rolling period of at least 5 years	CPI+5.5% over a rolling period of at least 7 years
	20% - 30%	50% - 65%	75% - 90%
	20% - 30%	30% - 40%	35% - 45%
	5% - 17.5%	5% - 17.5%	5% - 12.5%
	82.5% - 95%	82.5% - 95%	87.5% - 95%



So does INN8 Invest deliver on its DFM promise?

Performance vs Promise: actual High Income against expectations

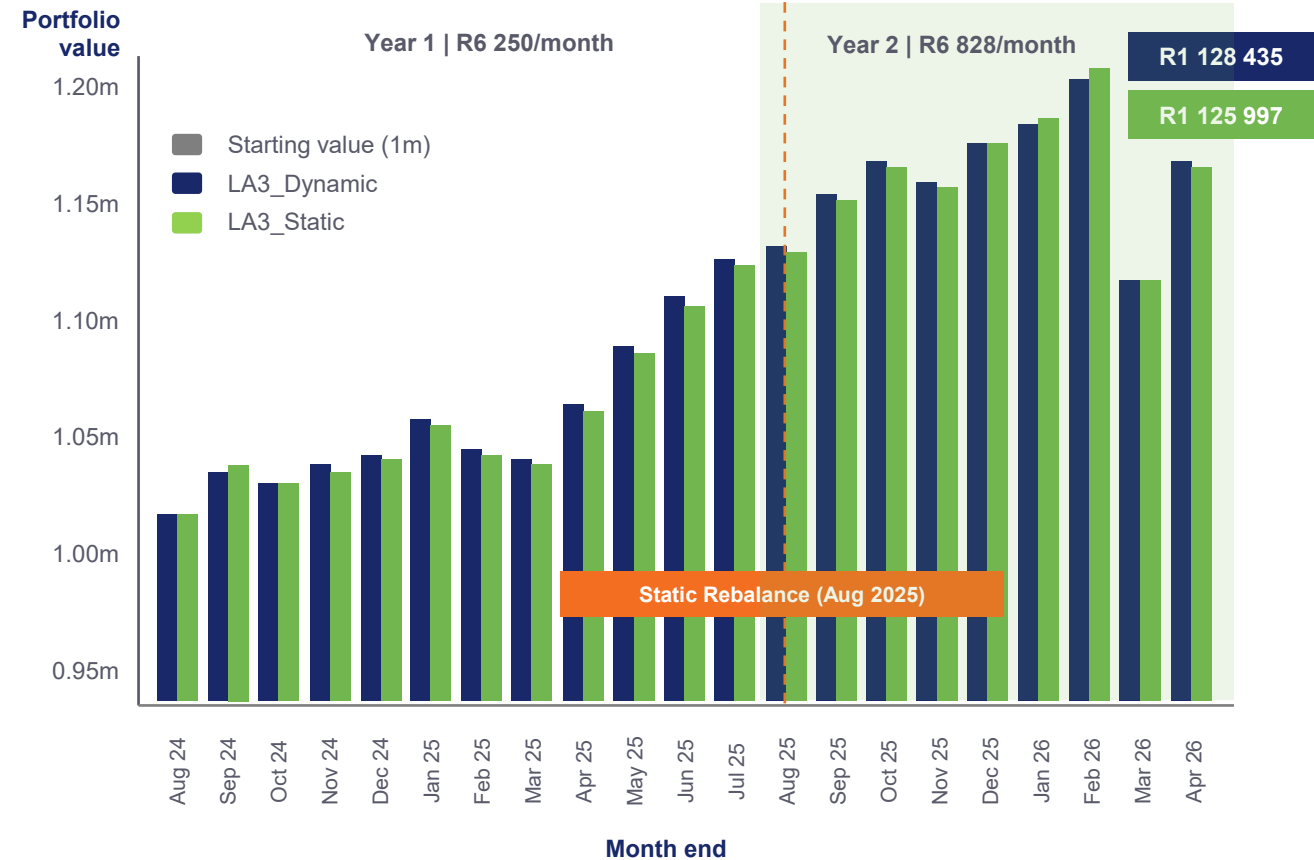
Comparing success across different rebalancing strategies



- Dynamic vs Annual: **+1.6%**
- Dynamic vs Monthly: **+3.5%**
- **BEFORE** any additional DFM advantages

Source: INN8 Invest. Note: Income bucket proxy - STANLIB Income Fund Class R.
Growth bucket proxy - SMM Diversified Equity FoF Class B1. Simulations applied:1000

LA3 Living Annuity – monthly portfolio value
LA3_Dynamic vs LA3_Static | Starting value R1 000 000 | 7.5% p.a. withdrawal



Source: INN8 Invest static rebalance simulated

Performance vs benchmark: actual High Income vs CPI+ targets

INN8 Invest Dynamic Low Income



INN8 Invest Dynamic Medium Income



INN8 Invest Dynamic High Income



Performance vs peers: actual High Income vs advisor portfolios

Comparison Data

Linked outputs used by the dashboard charts

Date	Scenario 1 nominal	Scenario 2 nominal	INN8 nominal	Scenario 1 real	Scenario 2 real	INN8 real	Scenario 1 income	Scenario 2 income
Aug 2024	R 1,003,000	R 1,003,120	R 1,003,070	R 1,003,000	R 1,003,012	R 1,003,070	R 4,345	
Sep 2024	R 1,081,077	R 1,079,193	R 1,107,953	R 1,022,699	R 1,020,917	R 1,048,123	R 4,345	
Oct 2024	R 1,070,114	R 1,069,933	R 1,103,245	R 1,013,341	R 1,013,170	R 1,044,715	R 4,345	
Nov 2024	R 1,092,879	R 1,089,819	R 1,111,941	R 1,034,898	R 1,032,001	R 1,052,949	R 4,345	
Dec 2024	R 1,095,556	R 1,092,112	R 1,116,809	R 1,036,396	R 1,033,138	R 1,056,502	R 4,345	
Jan 2025	R 1,111,164	R 1,105,753	R 1,128,905	R 1,048,017	R 1,042,914	R 1,064,750	R 4,345	
Feb 2025	R 1,110,662	R 1,105,647	R 1,119,017	R 1,038,227	R 1,033,540	R 1,046,038	R 4,345	
Mar 2025	R 1,106,396	R 1,103,387	R 1,118,636	R 1,030,168	R 1,027,366	R 1,041,565	R 4,345	
Apr 2025	R 1,133,418	R 1,127,255	R 1,144,753	R 1,052,221	R 1,046,500	R 1,062,744	R 4,345	
May 2025	R 1,165,021	R 1,155,392	R 1,171,179	R 1,079,441	R 1,070,520	R 1,085,147	R 4,345	
Jun 2025	R 1,185,340	R 1,174,012	R 1,189,429	R 1,095,050	R 1,084,585	R 1,098,828	R 4,345	
Jul 2025	R 1,201,492	R 1,188,947	R 1,204,070	R 1,100,301	R 1,088,813	R 1,102,662	R 4,939	
Aug 2025	R 1,208,978	R 1,196,845	R 1,212,653	R 1,108,230	R 1,097,108	R 1,111,598	R 4,939	
Sep 2025	R 1,225,805	R 1,212,440	R 1,235,104	R 1,121,481	R 1,109,253	R 1,129,989	R 4,939	
Oct 2025	R 1,238,606	R 1,224,085	R 1,251,933	R 1,132,098	R 1,118,825	R 1,144,279	R 4,939	
Nov 2025	R 1,231,494	R 1,219,116	R 1,246,084	R 1,126,686	R 1,115,361	R 1,140,034	R 4,939	
Dec 2025	R 1,240,532	R 1,228,178	R 1,266,000	R 1,132,764	R 1,121,483	R 1,156,019	R 4,939	
Jan 2026	R 1,242,966	R 1,232,772	R 1,279,301	R 1,132,800	R 1,123,509	R 1,165,914	R 4,939	
Feb 2026	R 1,257,554	R 1,248,425	R 1,303,615	R 1,141,695	R 1,133,407	R 1,183,512	R 4,939	
Mar 2026	R 1,206,895	R 1,201,515	R 1,217,900	R 1,089,430	R 1,084,574	R 1,099,423	R 4,939	
Apr 2026	R 1,241,203	R 1,233,242	R 1,262,250	R 1,107,715	R 1,100,611	R 1,126,499	R 4,939	
May 2026	R 1,238,457	R 1,225,470	R 1,254,803	R 1,093,314	R 1,086,499	R 1,112,506	R 4,939	
Jun 2026	R 1,226,279	R 1,218,461	R 1,235,121	R 1,079,126	R 1,072,246	R 1,086,906	R 4,939	

Advisor update: actual advisor engagement, as at 30 June 2026

AUM

R4.2
billion



Advisers

554
Unique
advisers



AUM growth

70%
growth in
12 months

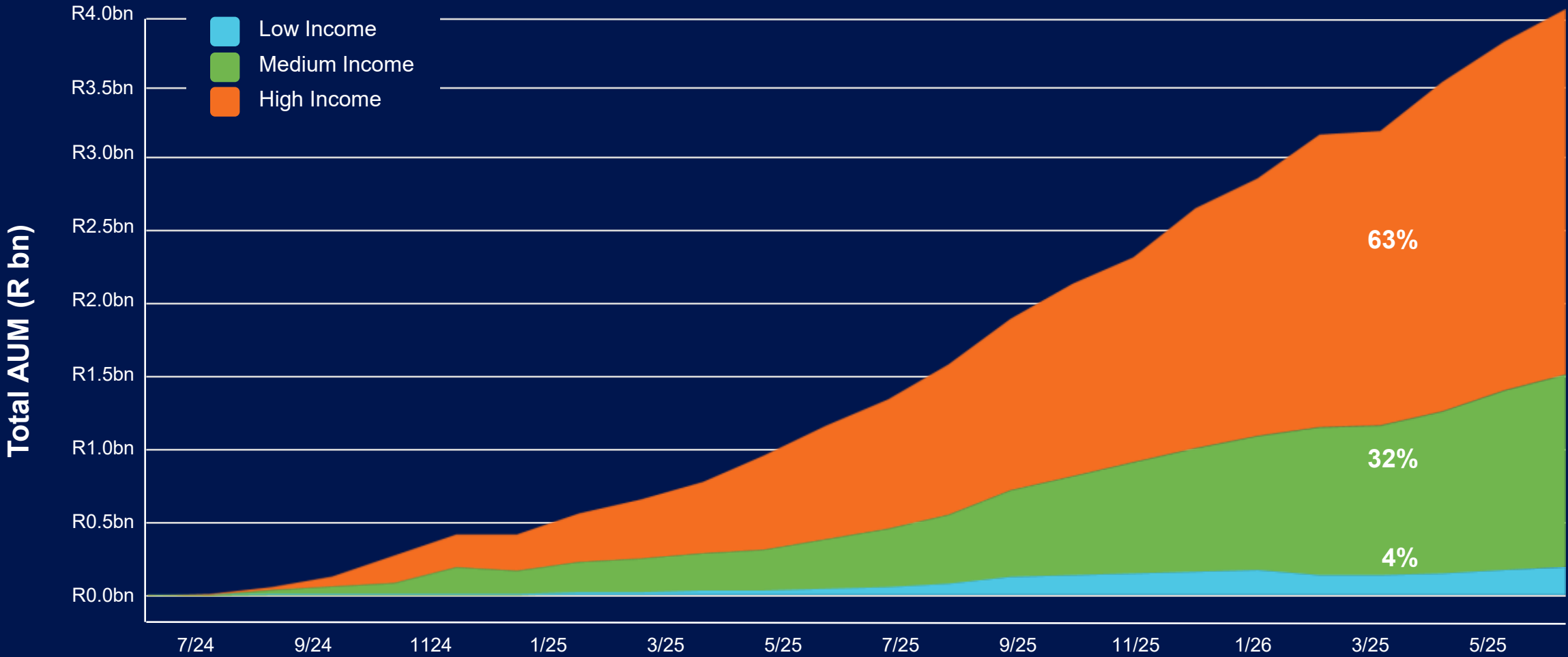


Adviser growth

73%
growth in
12 months



AUM growth since inception: AUM split by income solution tier



Advisor survey question:

Which features deliver the most value to your practice?

71%

**Dynamic
rebalancing**



70%

**Active
management**



47%

**Ease
of use**



Advisor survey question:

In what areas do our solutions reduce risk in your practice?

76%

**Investment
outcomes**



60%

**Compliance/
TCF risk**



44%

**Reputational
risk**



43%

**Governance/
process risk**



Advisor survey question: usage and recommendation

How do you expect your use of the Dynamic Income Solutions to change over the next 12 months?

86%

**Increase
usage**



To what extent have Dynamic Income Solutions helped you save time when managing clients?

90%

**Saves
time**



Would you recommend Dynamic Income Solutions to a fellow adviser?

90%

Yes



There were also some lessons

41%



**Respondents indicated
that they do not use the
Dynamic Income Solutions**



There were some lessons:

Why don't you use the Dynamic Income Solutions?

5%

Respondents indicated they could do it better themselves

19%

Respondents indicated it was too expensive

Too expensive?

Let's unpack this

1.43%

TIC of INN8 Invest
Dynamic High Income

1.65%

Average TIC Multi-Asset
High Equity Portfolio*

PRICE vs VALUE

Price is what you pay. Value is what you get.

PRICE

The amount of money
you pay.



- Immediate
- Out of pocket
- Easy to measure
- Short-term focus



EXAMPLE

You pay \$50,000 for a car.
That's the price.

VALUE

The benefits and outcomes
you receive.



-  Meets your needs
-  Improves your life
-  Saves you time
-  Provides peace of mind
-  Delivers long-term returns



EXAMPLE

The car gets you to work safely,
saves time, fits your family,
and lasts for years. That's the **value**.



Don't just look at price. Look at the **value** it delivers over time.

The value of convenience

NOT ALL BURGERS ARE CREATED EQUAL

HOMEMADE BURGER

- ❌ Good, but basic
- ❌ Limited ingredient quality
- ❌ Little to no seasoning expertise
- ❌ Standard bun
- ❌ Made in your kitchen
- ❌ It gets the job done



MADE AT HOME
Comfortable. Familiar. Fills you up.

VS.

GREAT RESTAURANT BURGER

- ✅ Built with intention
- ✅ High-quality, fresh ingredients
- ✅ Expert seasoning & technique
- ✅ Artisan bun
- ✅ Crafted by professionals
- ✅ An elevated experience



MADE BY EXPERTS
Elevated. Memorable. Worth it.

The value of convenience



There were some lessons:

Why don't you use the Dynamic Income Solutions?

5%

I can do it better myself

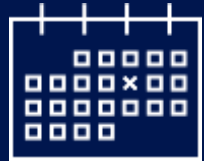
19%

Too expensive

72%

I do not know enough about them

Who is INN8 Invest?



1998

Date of inception

R560+* billion

Assets under
stewardship

*December 2025

R130+ billion

Assets under
management

50+

Permanent
employees

20+

Investment
professionals

Manager Research

Fund coverage



1 000+
SA

10 000+
global



Comprehensive range of solutions

100%** of core
CIS's ranked 1st or
2nd quartile over
10 and 15 years

Standard Bank Group



Comfort and security of
large balance sheet

Strategic partnerships



J.P.Morgan

Manager insights

Consistency builds trust



Some of the diverse underlying managers in our portfolios



Dynamic Income Solutions: last-chance reminder

			
Solution name	Dynamic Low Income	Dynamic Medium Income	Dynamic High Income
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Typical foreign exposure	20% - 30%	30% - 40%	35% - 45%
Typical liquidity bucket exposure	5% - 17.5%	5% - 17.5%	5% - 12.5%
Typical growth bucket exposure	82.5% - 95%	82.5% - 95%	87.5% - 95%

Platform availability: Dynamic Income Solutions



STANLIB

ALLAN GRAY

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You don't have to do this alone

1

We actively rebalance portfolios ...so that you don't have to

2

We have a team of portfolio managers and investment specialists dedicated to you and your clients

3

Giving you more time – to do what matters most to you





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